Habitat for Humanity of Lee and Hendry Counties FINAL 2019/2020 Budget

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Habitat for Humanity of Lee and Hendry Counties FINAL Budget October 1, 2019 – September 30, 2020

Summary & Assumptions based on closing 60 homes

Overview:

The end of year balance will leave us well above our \$1M cash benchmark with both lines of credit having a \$1M <u>available</u> balance.

A third line of credit will be established as a securitization mechanism for the mortgages we sold to Northern Trust in FY 18/19.

Mortgage sales will decrease from \$7M in 18/19 to \$5M in 19/20.

The organization will remain at 6% program expenses (4% admin & 2% fundraising).

Cash Balance:

Beginning FY 18/19	Beginning FY 19/20	
\$1.5M	\$2.9M	
Budgeted end of 18/19	Budgeted end of 19/20	
-\$215,346	-\$530,228	

<u>Net Income</u>: We expect total income of \$15,617,119 which includes the expected asset sale of both Willis Rd. and Lavin Lake Apartments in first quarter, resulting in a capital gain of \$590K.

Cost of goods sold plus expenses: Anticipated cost of goods sold plus expenses is \$15,706,358.

This indicates a loss of: (\$91,330.)

Revenue Summary:

- O Development/fundraising revenue is budgeted at \$3,464,500, 14.3% higher than budgeted for the current fiscal year, and a 5% increase over the actual expected. This is primarily due to individual and business income projected in 19/20, and fundraising campaigns of new communities. The allocation of tax credits dollars from which we draw is expected to decrease for the 4th year in a row, from \$1,000,000 in 18/19 to \$800,000 in 19/20.
- Government grants will be less than 18/19 due to the decrease in available government funding. We went from a contract of \$954K to our most recent one of \$354K (with Habitat being awarded 100% of the funds.) A portion of our Cape Coral funding is dependent on the number of homes we acquire and rehab. Also, our DRP grant funding program is winding down from IRMA and there will be no new future grants awarded.

- Total revenue from mortgages is expected to decrease by 30% to \$10,993,375, based on investor mortgage sales of \$5.1 M, versus \$7.0M in the current year, and first mortgages slightly lower at \$7.9M due to the decrease closing of 60 homes expected, comprising of 14 Twin Villas versus three that closed in 18/19.
- We expect a 16% increase in ReStore sales, to \$3.84 million, with the McGregor location being open for the entire year versus eight months in 18/19 and the growing relationships with outside vendor for donations with higher values.
- Non-performing assets have been identified to sell with contracts in place for closings first quarter FY 1920.

Costs Summary:

- Excluding cost of goods sold, cash expenses are up from \$9,277,254 to \$11,948,565.
 The increased costs are from the capital expenditures of \$3,032,753 for development and landscaping costs with Harlem Heights and the acquisition of Greyhound Alley RPD and the related development costs. Also, two rehab homes in Cape Coral are being acquired for \$239,000, allowing available grants to be used on the property.
- The 19/20 total payroll is estimated at \$5.2M versus \$4.9M in the current year, representing headcount of 94 total employees (we will have 89 at this fiscal year end.) Three seasonal hires for the ReStores are included in the 94. As per usual, a 5% bonus is budgeted and did receive Board approval. Workers compensation insurance decreased 4% this year, as a result of the lower number of claims and the year 15/16 being dropped off in the claim calculation. Medical Benefits increased 23% and the company HSA contribution decreased. Our current ratio of benefits to salaries is 25%.
- o The capital budget totals \$3,749,253 in the new year, due primarily to the land development of new neighborhoods for building in the future. A total of \$2,977,753 is budgeted for development of two different parcels which are required to meet our future building projections in various locations. \$189,000 is budgeted for physical improvements to the offices, ReStore and Senior Housing and the purchase of one construction vehicle.
- Average per home construction costs have increased from material increases as compared to the current year but offset to a degree by efficiency gains.
- The Disaster Recovery Program (DRP) is winding down but will continue operate in the 19-20 FY and is anticipated to end on a breakeven basis. Since inception of the program \$2.1M in revenues have been received.

	Habitat for Humanity of Lee & Hendry Counties, Inc. FINAL Budget October 2019 through September 2020							
		ı	REVENUES					
	Description	DRAFT 2019-2020	Est. Year End 2018-2019	Approved 2018-2019	YE Actual 2017-2018	Variance DRAFT vs. Est. Year End 18-19		
_	DEVELOPMENT							
	Individuals	972,000	676,883	775,000	795,786	295,117		
\$ \$ \$ \$	Businesses/Organizations	580,000	289,233	215,000	189,635	290,767		
\$	Tax Credit Program	796,000	992,500	1,000,000	1,412,750	(196,500)		
\$	Special Events	881,500	1,026,929	761,400	1,115,057	(145,429)		
\$	Grants-Philanthropic	235,000	295,000	270,000	286,750	(60,000)		
	Total Development Cash	3,464,500	3,280,545	3,021,400	3,799,978	183,955		
9	GOVERNMENT/DISASTER GRANTS							
10000	SHIP Grants/SIFR/COUNSELING	789,214	1,210,492	1,293,436	1,854,009	(421,278)		
\$	CDBG Grants	35,000	132,199	45,000	190,000	(97,199)		
\$	FHLB Grant	225,000	125,000	55,000	-	100,000		
\$	USDA Program	-	-	150,000	143,282	0		
***	SHOP	•	-	-	90,000	0		
	DRP New Home Grants	-	233,836	180,000	- 2	(233,836)		
\$	DISASTER Grants	-	830,921	321,757	1,077,618	(830,921)		
	Total Grants	1,049,214	2,532,447	2,045,193	3,354,909	(1,483,233)		
,	RENTAL/LEASE INCOME							
\$	Majorca Palms (Gross 19/20)	238,875	337,672	321,300	394,726	(98,797)		
	Senior Housing (Gross)	330,600	326,793	330,600	334,833	3,807		
\$	Apartments/Duplexes	21,900	58,550	51,900	65,140	(36,650)		
Ť	Total Rental/Lease Income	591,375	723,015	703,800	794,699	(131,640)		
١.			Personal Per	-	-			
_	MORTGAGE SALES INCOME	7045 444	0.705.070	7 700 504	0.445.050	(070 500)		
#	New First Mortgages	7,915,411	8,785,979	7,736,564	8,145,352	(870,568)		
#	Mortgage Discount	(2,116,836)	(2,342,957)	(2,128,505)	(1,829,766)	226,121		
#	Earned Interest Mtg Rec	942,000	2,460,264	1,146,200	217,202	(1,518,264)		
\$	Mortgage Payments Received	420,000	769,526	520,000	733,594	(349,526)		
	Mortgage Pmts <receivable></receivable>	(420,000)	(769,526)	(520,000)	(733,594)	349,526		
\$	Mortgage Servicing Income	52,800	127,877	52,800	103,166	(75,077)		
\$	Investor Sales (cash portion)	5,100,000	7,030,670	5,500,000	3,620,065	(1,930,670)		
#	Investor Mortgage Sales (paper)	(900,000)	(216,352)	(825,000)	(640,012)	(683,648)		
\$	Total First Mortgages	10,993,375	15,845,481	11,482,059	9,616,007	(4,852,106)		
1	RESTORE SALES INCOME							
\$	ReStore Gross Sales	3,835,855	3,303,124	3,381,725	2,667,328	532,731		
١,	OTHER CASH SOURCES							
\$	Funds from Loans/Reserves/Cash	3,356,631	2,634,027	1,154,085	301,807	722,604		
1	Sale of Asset	590,000	2,004,021	1,104,000	-	590,000		
\$	Application Income	2,400	3,750	7,200	5,630	(1,350)		
#	Interest Income (Gift Annuity)	5,000	8,597	2,500	17,260	(3,597)		
\$	Misc Income	25,400	116,979	1,500	98,139	(91,579)		
	Total Other Income	3,979,431	2,763,352	1,165,285	422,836	1,216,079		
١.	Revenue-Materials/Services							
*	Donated Materials/Services	140,000	178,951	318,000	344,576	(38,951)		
*	Volunteer Labor at Closing	(1,713,346)	(1,886,668)	(1,836,319)	(1,634,869)	173,322		
*	Volunteer Labor to House	1,713,346	1,886,668	1,836,319	1,634,869	(173,322)		
	Total Materials/Services	140,000	178,951	318,000	344,576	(38,951)		
١.		1		-		1-1		
. !	Donated Property Property Donated	20,000	47 100	20,000	225 146	(27 100)		
	Property Donated to Asset Accour	(20,000)	47,100 (47,100)	(20,000)	235,146 (235,146)	(27,100) 27,100		
	and the Atlanta areas where	(20,000)	(47,100)	(20,000)	(200,140)	21,100		
	Total Donated Property				<u>-</u>	-		
8	Total Cash Revenue	18,493,175	20,530,557	16,390,203	15,496,574	(2,037,382)		
	Avenue Participation Carteria	, ,				(-,00.,000)		

5,420,575

24,053,750

140,000

Total Paper Revenue * Total Donated Revenue

TOTAL REVENUE

7,917,408

28,626,916

178,951

5,409,259

\$ 22,117,462

318,000

5,159,182

344,576

\$ 21,000,332

(2,496,833)

(4,573,166)

(38,951)

Represents 60 closings for 19-20
Represents estimated avg. discount rate from IRS
Calculation from Bulk Sale & the amount that offsets the Mtg. Disc. when the home loan closes on Mthly. Pymts. Rec'd
Payments received on In-House mortgages, not sold to Investors
Offset - No P&L impact
Servicing fees received from various banks on mortgages we sold
Bulk Sale of Mtg. discounted at 85%
Represents 15% discount of \$6.0M Bulk Sale of Mtgs. anticipated



Habitat for Humanity of Lee & Hendry Counties Inc. Fiscal Year 2019-2020 (Oct. 1, 2019 thru Sept. 30, 2020) FINAL Expenses - Summary by Team						
Description	DRAFT 2019- 2020	Est. Year End 2018-2019	Approved 2018- 2019	YE Actual 2017-2018	Variance DRAFT vs. Est. Year End 18-19	
ADMINISTRATION	1,315,490 1.	1,022,502	1,048,724	1,028,671	292,988	
COMMUNITY OUTREACH COMMUNICATIONS	64,600	55,000	45,500	32,796	9,600	
DEVELOPMENT	92,500	82,845	76,600	45,016	9,655	
VOLUNTEERS	9,300	10,500	7,450	20,854	(1,200)	
. TEAM ADMIN	657,210	721,675	689,467	753,570	(64,465)	
TOTAL COMMUNITY OUTREACH	823,610 2.	870,019	819,017	852,235	(46,409)	
CONSTRUCTION						
FORECLOSED HOMES	•	63,512 2	52,500 1		(63,512)	
PURCHASES/REHABS 19 NEW CONSTRUCTION 41	669,459 3. 5,684,678 3.	1,022,075 13 5,913,182 47	638,238 18 4,813,863 46	3,267,839 25 4,921,052 39	(352,616)	
NRI REHAB @ \$2,500 EACH)	5,004,076 3.	5,915,162 47	4,013,003 40	4,921,052 39 11,188 -	(228,504)	
MP DEVELOPMENT LOAN RELEASES	720,700 s.	211,050	478,400	424,900	509,650	
LOSS ON SALE OF HOMES (Purchase/New Const)	121,001	146,034	54,006	51,500	(25,033)	
VOLUNTEER LABOR ADDED	1,713,346	1,886,668	1,836,319	1,634,869	(173,322)	
VOLUNTEER LABOR (At Closing) HOA FUNDING	(1,713,346) 12,000 5.	(1,886,668) 55,309	(1,836,319) 35,000	(1,634,869) 606	173,322 (43,309)	
TEAM ADMIN	1,882,042 5.	1,757,428	1,744,406	1,616,119	124,613	
TOTAL CONSTRUCTION COSTS	9,089,881	9,168,590	7,816,414	10,293,204	(78,709)	
FAMILY SERVICES FAMILY SERVICES	231,433	196,566	217,452	154,134	34,868	
MORTGAGE	84,149	262,575	278,921	267,671	(178,426)	
TOTAL RENTAL PROGRAM	611,214	724,995	771,374	723,009	(113,781)	
TEAM ADMIN	440,286	265,249	265,522	267,671	175,037	
TOTAL TEAM FAMILY SERVICES	1,367,083 4.	1,449,385	1,533,269	1,412,485	(82,303)	
RESTORE						
NORTH FT MYERS	537,172	439,971	477,380	397,427	97,201	
BONITA SPRINGS (EXC. OVHD ALLOCATION)	558,361	471,319	539,696	406,403	87,042	
SOUTH FT MYERS	426,873	371,537	326,391	316,256	55,336	
McGREGOR — TEAM ADMIN	686,201 524,887	348,807 476,620	488,571 533,124	677,285	337,394 48,267	
TOTAL RESTORE	2,733,494 6.	2,108,254	2,365,163	1,797,371	625,240	
DISASTER COSTS	_	1,165,000	321,757		(1,165,000)	
TITHE TO INTERNATIONAL	376,800 1.	325,752	291,444	325,451	51,048	
EXPENSES BEFORE CAPITAL EXPENSES	15,706,358	16,109,503	14,195,787	15,709,418	(403,145)	
CAPITAL EXPENDITURES						
ACQUISITION-GREYHOUND ALLEY RPD	255,000	-		-	255,000	
DEV. COST FOR STREETSBORO	-		525,000	63,899		
DEV. COST FOR HARLEM HEIGHTS DEV. COST FOR GREYHOUND ALLEY RPD	2,777,753 200,000	-	910,000		2,777,753	
DESIGN AND PERMITTING FOR GREYHOUND ALLEY	20,000	5,000			200,000 15,000	
DESIGN AND PERMITTING FOR STREETSBORO	14,500	83,803	59,500	-	(69,303)	
DESIGN AND PERMITTING FOR DIPLOMAT NORTH	18,000	5,000	-	-	13,000	
DESIGN AND PERMITTING FOR TICE	20,000	70,051		24,668	(50,051)	
DESIGN AND PERMITTING FOR MCNEILL	-	77,709	60,000	107,766	(77,709)	
DESIGN AND PERMITTING FOR HARLEM HEIGHTS DESIGN AND PERMITTING FOR PROSPECT	16,000	105,464	29,500	143,494 61,252	(105,464)	
INVENTORY 19/20 (LAND AND HOME PURCHASE)	239,000	(3,288) 787,786	1,000,000	1,605,173	19,288 (548,786)	
DIPLOMAT NORTH - LAND ACQUISITION		1,071,000			(1,071,000)	
TICE - LAND ACQUISITION		1,415,103	420,000	-	(1,415,103)	
CAPITAL PURCHASES & RESERVES	189,000	350,533	327,000	393,556	(161,533)	
TOTAL CAPITAL EXPENDITURES	3,749,253 7.	3,968,162	3,331,000	2,399,808	(218,909)	
TOTAL EXPENSES	19,455,611	20,077,665	17,526,787	. 18,109,226	(622,054)	
			1	1	L	

CASH EXPENSES
INCLUDES DEPRECIATION
PAPER EXPENSES

(414,207.01) HFHLC Depreciation for 19-20 FY

(121,001) Loss on Home Sale for selected Rehabs

103,000 8. Internal Reserve Transfer

19,023,403.13

19,455,611

19,023,403.13 <---Total Cash Expense see Page 6 of 9

Habitat for Humanity of Lee & Hendry Counties Inc. Fiscal Year 2019-2020 (Oct. 1, 2019 thru Sept. 30, 2020) Approved Expenses - Audit Format By Allocated Percentages

_	DRAFT 2019-2020	Est. Year End 2018-2019	Approved Budget 2018- 2019	2019-2020 Percentage of Total
DIRECT PROGRAM EXPENSES			,	
COST OF HOMES	7,074,838	7,265,128	5,983,001	
LOSS ON SALE OF HOMES	121,001	146,034	54,006	
CONSTRUCTION LABOR/ADMIN	1,882,042	1,757,428	1,744,406	
VOLUNTEER LABOR ADDED	1,713,346	1,886,668	1,836,319	
VOLUNTEER LABOR (AT CLOSING)	(1,713,346)	(1,886,668)	(1,836,319)	
FAMILY SERVICE DEPARTMENT	671,719	461,815	482,974	
VOLUNTEER DEPARTMENT EXPENSES	232,751	255,869	241,869	
MORTGAGE DEPARTMENT EXPENSES	84,149	262,575	278,921	
RESTORE EXPENSES	2,733,494	2,108,254	2,365,163	
SENIOR HOUSING/RENTALS/APTS/DUPLEX	611,214	724,995	771,374	
HOA FUNDING	12,000	55,309	35,000	
TITHING TO INTERNATIONAL	376,800	325,752	291,444	
ADMIN EXPENSES (50%) CHARGED TO HOM	657,745	511,251	524,362	
COMMUNICATIONS DEPARTMENT EXPENSE	281,479	293,153	273,024	
DISASTER COSTS	-	-	-	
TOTAL PROGRAM EXPENSES	14,739,234	14,167,564	13,045,544	
0000 0000 0000 0000 000000 00000 00000 0000				93.84%
INDIRECT PROGRAM ADMIN		¥		93.0478
ADMIN EXPENSES (50%)	657,745	511,251	524,362	
TOTAL INDIRECT EXPENSES	657,745	511,251	524,362	
	001,1.10	011,201	- VZ-1,00Z	4.400/
DEVELOPMENT (FUNDRAISING) EXPENSES				4.19%
DEVELOPMENT (FONDRAISING) EXPENSES	309,379	320,997	304,124	
DEVELOR WILLIA ENFEMOES	309,379	320,997	304,124	
				1.97%

Habitat for Humanity of Lee & Hendry Counties Inc. Fiscal Year 2019-2020 (Oct. 1, 2019 thru Sept. 30, 2020) FINAL Expenses - Summary By Cash					1.97%
ADMINISTRATION RESERVES - ADMINISTRATION/FAMILY SER /RESTORE RITERESTI/CAN EXPENSE PROPERTY TAKES COMMUNITY OUTREACH CONSTRUCTION RESERVES - SENIOR HOUSING-RENTAL UNITS FAMILY SERVICES RESTORE RESERVES -		ear 2019-2020 (C	ct. 1, 2019 thru	Sept	. 30, 2020)
ADMINISTRATION RESERVES - ADMINISTRATION/FAMILY SER /RESTORE RITERESTI/CAN EXPENSE PROPERTY TAKES COMMUNITY OUTREACH CONSTRUCTION RESERVES - SENIOR HOUSING-RENTAL UNITS FAMILY SERVICES RESTORE RESERVES -					
RESERVES - ADMINISTRATION/FAMILY SER /RESTORE INTEREST/LOAN EXPENSE 200,300 INTEREST/LOAN EXPENSE 35,000 INTEREST/LOAN EXPENSE 200,000 INTEREST/LOAN EXPENSE 200,000 INTEREST/LOAN EXPENSE 200,000 INTEREST/LOAN EXPENSE 200,000 INTERESTORE 200,000 INTEREST/LOAN EXPENSE 200,000 INTERESTORE 200,000 INTEREST/LOAN EXPENSE 200,000 INTERESTORE 200,000 INTEREST/LOAN EXPENSE 200,000 INTERESTOR EXPENSE 200,000 INTERESTOR EXP					
NTERESTILOAN EXPENSE 208,300 1		FOTORE			
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RESERVES - SENIOR HOUSING-RENTAL UNITS FAMILY SERVICES RESTORE RESTORE RESERVES - RESTORE ROPERTY DEVELOPMENT DEV. COST FOR HARLEM HEIGHTS ACQUISITION-GREYHOUND ALLEY RPD DESIGN AND PERMITTING FOR STREETSBORO DESIGN AND PERMITTING FOR REYHOUND ALLEY DEV. COST FOR GREYHOUND ALLEY RPD DESIGN AND PERMITTING FOR REYHOUND ALLEY DESIGN AND PERMITTING FOR REYHOUND ALLEY DEV. COST FOR GREYHOUND ALLEY RPD DESIGN AND PERMITTING FOR REYHOUND ALLEY DEV. COST FOR GREYHOUND ALLEY RPD DESIGN AND PERMITTING FOR REYHOUND ALLEY DEV. COST FOR GREYHOUND ALLEY RPD DESIGN AND PERMITTING FOR ROSPECT 16,000 DESIGN AND PERMITTING FOR ROSPECT 18,000 DESIGN AND PERMITTIN					
FAMILY SERVICES 1,159,550 4		9			
RESTORE RESERVES - RESTORE PROPERTY DEVELOPMENT DEV. COST FOR HARLEM HEIGHTS ACQUISITION-GREYHOUND ALLEY RPD DESIGN AND PERMITTING FOR STREETSBORO DESIGN AND PERMITTING FOR GREYHOUND ALLEY DEV. COST FOR GREYHOUND ALLEY RPD DESIGN AND PERMITTING FOR GREYHOUND ALLEY DEV. COST FOR GREYHOUND ALLEY RPD DESIGN AND PERMITTING FOR PROSPECT DESIGN AND PERMITTING FOR DIPLOMAT NORTH CAPITAL EXPENDITURES TITHE TO HFHI TOTAL CASH EXPENSES BEFORE HOUSES HOUSE CASH EXPENSES FORECLOSED REHABS PURCHASE REHABS NEW CONSTRUCTION Soleman NP DEVELOPMENT LOT RELEASES INVENTORY 20/21 TOTAL HOUSE CASH EXPENSES TOTAL NET REVENUE 18,493,175 LESS: PLEDGEO CONTRIBUTIONS FOR 20-21 TOTAL CASH REVENUE 18,493,175 TOTAL CASH REVENUE 18,493,175 TOTAL CASH EXPENSES 19,023,403 -> See Pg. 5 of 9 in the right margin for Cash Exp.		5			
RESERVES - RESTORE PROPERTY DEVELOPMENT DEV. COST FOR HARLEM HEIGHTS ACQUISITION-GREYHOUND ALLEY RPD DEV. COST FOR HARLEM HEIGHTS ACQUISITION-GREYHOUND ALLEY RPD DESIGN AND PERMITTING FOR STREETSBORO DESIGN AND PERMITTING FOR STREETSBORO DESIGN AND PERMITTING FOR GREYHOUND ALLEY DEV. COST FOR GREYHOUND ALLEY RPD DEV. COST FOR GREYHOUND ALLEY RPD DESIGN AND PERMITTING FOR DIPLOMAT NORTH CAPITAL EXPENDITURES TITHE TO HFHI TOTAL CASH EXPENSES BEFORE HOUSES HOUSE CASH EXPENSES FORECLOSED REHABS PURCHASE REHABS NEW CONSTRUCTION S,684,678 NEW CONSTRUCTION FOR CONSTR					
PROPERTY DEVELOPMENT DEV. COST FOR HARLEM HEIGHTS ACQUISITION-GREYHOUND ALLEY RPD DESIGN AND PERMITTING FOR STREETSBORO DESIGN AND PERMITTING FOR REYHOUND ALLEY DESIGN AND PERMITTING FOR REYHOUND ALLEY DESIGN AND PERMITTING FOR GREYHOUND ALLEY DEV. COST FOR GREYHOUND ALLEY RPD DESIGN AND PERMITTING FOR PROSPECT DESIGN AND PERMITTING FOR DIPLOMAT NORTH CAPITAL EXPENDITURES TITHE TO HIFH TOTAL CASH EXPENSES BEFORE HOUSES HOUSE CASH EXPENSES FORECLOSED REHABS PURCHASE REHABS NEW CONSTRUCTION MP DEVELOPMENT LOT RELEASES TOTAL HOUSE CASH EXPENSES TOTAL HOUSE CASH EXPENSES TOTAL NET REVENUE 18,493,175 LESS: PLEDGED CONTRIBUTIONS FOR 20-21 TOTAL CASH REVENUE 18,493,175 TOTAL CASH REVENUE 18,493,175 TOTAL CASH EXPENSES 19,023,403 -> See Pg. 5 of 9 in the right margin for Cash Exp.					
DEV. COST FOR HARLEM HEIGHTS	PROPERTY DEVELOPMENT				
ACQUISITION-GREYHOUND ALLEY RPD INVENTORY 19/20 (LAND AND HOME PURCHASE) DESIGN AND PERMITTING FOR STREETSBORO DESIGN AND PERMITTING FOR TICE DESIGN AND PERMITTING FOR GREYHOUND ALLEY DESIGN AND PERMITTING FOR GREYHOUND ALLEY DESIGN AND PERMITTING FOR PROSPECT DESIGN AND PERMITTING FOR DIPLOMAT NORTH CAPITAL EXPENDITURES 188,000 TITHE TO HEHI TOTAL CASH EXPENSES BEFORE HOUSES HOUSE CASH EXPENSES BEFORE HOUSES FORECLOSED REHABS PURCHASE REHABS NEW CONSTRUCTION 5,684,678 MP DEVELOPMENT LOT RELEASES TOTAL HOUSE CASH EXPENSES TOTAL HOUSE CASH EXPENSES TOTAL RET REVENUE 18,493,175 LESS: PLEDGED CONTRIBUTIONS FOR 20-21 TOTAL CASH REVENUE 18,493,175 TOTAL CASH REVENUE 18,493,175 TOTAL CASH EXPENSES 19,023,403 -> See Pg. 5 of 9 in the right margin for Cash Exp.	DEV. COST FOR HARLEM HEIGHTS				
DESIGN AND PERMITTING FOR STREETSBORO DESIGN AND PERMITTING FOR TICE DESIGN AND PERMITTING FOR TICE DESIGN AND PERMITTING FOR GREYHOUND ALLEY DEV. COST FOR GREYHOUND ALLEY RPD DESIGN AND PERMITTING FOR PROSPECT DESIGN AND PERMITTING FOR DIPLOMAT NORTH DESIGN AND PERMITTING FOR DIPLOMAT NORTH DESIGN AND PERMITTING FOR DIPLOMAT NORTH TOTAL CASH EXPENSES TITHE TO HFHI TOTAL CASH EXPENSES BEFORE HOUSES TITHE TO HFHI TOTAL CASH EXPENSES BEFORE HOUSES TITHE TO HFHI TOTAL CASH EXPENSES FORECLOSED REHABS PURCHASE REHABS FORECLOSED REHABS PURCHASE REHABS NEW CONSTRUCTION Self-684,678 MP DEVELOPMENT LOT RELEASES TOTAL HOUSE CASH EXPENSES TOTAL HOUSE CASH EXPENSES TOTAL NET REVENUE 18,493,175 LESS: PLEDGED CONTRIBUTIONS FOR 20-21 TOTAL CASH REVENUE 18,493,175 TOTAL CASH EXPENSES 19,023,403> See Pg. 5 of 9 in the right margin for Cash Exp.	ACQUISITION-GREYHOUND ALLEY RPD				
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TOTAL CASH REVENUE 18,493,175 TOTAL CASH EXPENSES 19,023,403> See Pg. 5 of 9 in the right margin for Cash Exp.	LESS: PLEDGED CONTRIBUTIONS FOR 20-21				
TOTAL CASH EXPENSES19,023,403> See Pg. 5 of 9 in the right margin for Cash Exp.		18 493 175			
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NET CASH FLOW(530,228)					oce r g. o or a in the right margin for Cash Exp.
	NET CASH FLOW		(530,228)		

Habitat for Humanity of Lee and Hendry Counties, Inc. FINAL Capital Expenditures October 2019 through September 2020

		Est. Cost		Source of Funds				
		Cost	Loan S	ources		eserve unds*		Cash
ReStore	81							
NFM - Additional Lighting Inside	\$	5,000	\$	-	\$	5,000	\$	
McGregor - Fencing in the rear	\$	5,000	\$	-	\$	•	\$	5,000
Construction/Administration:	l							
Construction Vehicle	\$	35,000	\$	-	\$	-	\$	35,000
Pole Barn Repairs	\$	30,000	\$	2	\$	-	\$	30,000
Lobby & Const. Office Carpet	\$	10,000	\$	=	\$	-	\$	10,000
Window/Door/Emergency Exits	\$	10,000	\$	-	\$	•	\$	10,000
Server Room & Fam. Services	\$	25,000	\$	-	\$	-	\$	25,000
Admin A/C & Roof Pan Repairs	\$	15,000	\$	-	\$	15,000	\$	15,000
Sr. Housing - (Replace A/C Units 12)	\$	42,000	\$	_	\$	42,000	\$	_
Sr. Housing - Turnover Costs	\$	12,000	\$	-	\$	12,000	\$	-
Total Capital Items	\$_	189,000	\$		\$	74,000	\$	130,00
Acq Greyhound Alley	\$	255,000	\$	-	\$	-	\$	255,00
18-19 Inventory Acq. Carryover	\$	239,000	\$	-	\$	-	\$	239,00
Streetsboro Permitting	\$	14,500	\$	-	\$	-	\$	14,50
Greyhound Alley RPD - LOC	\$	200,000	\$	-	\$	-	\$	200,00
Design & Permitting for Greyhound Alley RPD	\$	20,000	\$	-	\$	-	\$	20,00
No. Diplomat Permitting	\$	18,000	\$	2	\$	-	\$	18,00
Tice Permitting	\$	20,000	\$	-	\$	-	\$	20,00
Prospect Permitting	\$	16,000	\$	-	\$	-	\$	16,00
Harlem Heights Land Development	\$	2,777,753	\$	-	\$	-	\$	2,777,75
Total Capital	\$	3,749,253	\$		\$	74,000	\$	3,690,25

*2019-2020 Estimated Fiscal Y	ear End Reserve	Fund Balan	ice	
Admin	\$	102,147		
ReStore	\$	59,729		
Senior Housing	\$	219,434		
Willis Apts. & Lavin Apts.	\$	40,001		
Total Reserve Funds			\$	421,311

		Cost	Lo	an Sources	-	Reserve Funds	Cash
ReStore							
2007 International Engine Rehab	\$	13,482	\$	-	\$	13,482	\$ -
2019 Hino	\$	83,500	\$	58,500	\$	-	\$ 25,0
McGregor Remodel	\$	59,891	\$	-	\$	-	\$ 59,8
NFM-ReStore Remodel	\$	99,884	\$	-	\$	-	\$ 99,8
Construction							
2 - 2018 Transit Vehicles	\$	72,082	\$	-	\$	•	\$ 72,0
Office/Admin.							
Office Additions	\$	21,695	\$	-	\$	•	\$ 21,6
Total Capital Items	\$	350,533	\$	58,500	\$	13,482	\$ 278,5
Inventory 18/19	\$	787,786	\$		\$	-	\$ 787,7
Tice Parcel	\$	1,415,103	\$	1,225,000	\$	-	\$ 190,1
Diplomat North	\$	1,071,000	\$	1,071,000	\$	-	\$ -
Total Capital	\$_	3,624,422	\$	2,354,500	\$	13,482	\$ 1,256,4
Tice - Design and Permitting	\$	70,051	\$	-	\$	-	\$ 70,0
Streetsboro - Design and Permitting	\$	83,803	\$		\$	-	\$ 83,8
Permitting Costs for Greyhound Alley/Diplomat So.	\$	6,712	\$	-	\$	-	\$ 6,7
McNeill - Design and Permitting	\$	77,709	\$		\$	-	\$ 77,70
Harlem Heights - Design and Permirtting	\$	105,464	\$	-	\$	-	\$ 105,4
Total	s	3,968,162	\$	2,354,500	\$	13,482	\$ 1,600,18

Mortgag	e Sı	ummary		
Saleable Mortgages 8/31/2019	\$	8,846,901		
Allowance for Bad Debt	\$			
Current Mortgages Available	\$	8,846,901		
New Mortgages Added - September 2019	\$	1,488,544		
Less Bulk Mtg. Sale in September - Northern Trust	\$	(2,524,024)		
Total Available	\$	7,811,421		
Less Mortgages reserved for NT 15% Covenant	\$	(4,831,952)		y 15
Total Mortgages Available as of 9/30/2019	\$	2,979,469		
New Mortgages Added 2019-2020				\$ 7,915,411
Total Available for Sale during Fiscal Year 2019-2020			7	\$ 10,894,880
Less Mortgages we plan to sell by 9/30/2020				\$ (6,000,000)
Plus Addt'l Mortgages reserved for 15% Covenant				\$ (938,451)
Reserves needed for Investor swaps and delinquencies				\$ (1,000,000)
Total at end of 9/30/2020				\$ 2,956,429

INAL - Profit & Loss Budget Ove	erview
ctober 2019 through September 2020	
	0.4140 0.4.20
	Oct '19 - Sep 20
Ordinary Income/Expense	1
Income 41000 · Contributions	2,312,000.0
41121 · Faith & Organizations	40,000.0
41121 · Fatti & Organizations 41125 · Campaigns-Special Events	877,500.0
41138 · Grant-Philanthropic	242,250.0
41220 · Donated-Materials/Services/Land	160,000.0
41310 · Volunteer Labor - Added	1,713,346.2
45250 · Volunteer Labor-at closing	-1,713,346.2
42040 · Rental/Lease Income	591,375.0
45100 · Habitat First Mortgage	5,798,575.
42304 · Earned Interest Mtg Rec	942,000.0
44226 · Mortgage Servicing	52,800.0
45150 · Gov't Grant Funding Sources	1,041,964.0
42307 · Discounted Mtg Sales	-900,000.0
42500 · ReStore Income	3,835,855.0
49950 · Gain/Loss on Fixed Assets	590,000.0
49960 · Interest Income (Net)	2,500.0
44221 · Misc Income	30,300.6
Total Income	15,617,119.
Cost of Goods Sold	10,017,110.
50001 · COGS - WIP Transfer	8,032,049.9
50002 · Rent Expense (COGS)	522,137.
51001 · Personnel - COGS	3,201,983.4
53020 · Maint/Upkeep	17,871.0
53030 · Advertising/Promotion	80,500.0
51035 · Utilities - COGS	153,407.0
51056 · Supplies - COGS	53,400.0
51065 · Construction Warranty	15,000.
51066 · Vehicle Expense - COGS	197,761.
51084 · Lawn Equipment	2,400.
53072 · General LiabilityInsurance COGS	38,500.
51086 · Insurance-Builders Risk	16,000.
51079 · Miscellaneous Expenses - COGS	143,556.
Total COGS	12,474,567.
Gross Profit	3,142,552.
Expense	0,142,002.
65850 · Personnel	2,026,268.
60800 · Auto and Truck Expenses	1,500.
 	<u> </u>
60200 · Advertising and Promotion 61000 · Business Licenses and Permits	12,600. 2,250.
61200 · Business Licenses and Permits 61200 · Computer and Internet Expenses	
 	132,500. 24,900.
61300 · Continuing Education	
61700 · Depreciation	414,207.
63400 · Events	41,600.
64600 · Insurance Expense	95,180.
66150 · Postage	18,600.
66550 · Printing-External Orders	49,400.
67300 · Professional Services	96,000.
67800 · Real Estate Transaction Exp	7,500.
68200 · Repairs & Maintenance	160,225.
68700 · Supplies	58,500.
68800 · Taxes - Property	75,657.
69600 · Trf Admin Ovhd to House	-834,120.
69700 · Tithe to HFHI 10% Quarterly	376,800.
69900 · Utilities	121,538.
69940 · HOA Expenses	51,776.
69995 · Property Development/Maintenanc	6,000.
65600 · Miscellaneous	86,700.
65200 · Interest Expense	208,300.
Total Expense	3,233,882.
Net Ordinary Income	-91,330.